

REGULAR BOARD MEETING GVB MAIN CONFERENCE ROOM, 4:00PM TUESDAY; February 12, 2013

Board of Directors Present:

Chairman Mark Baldyga

Vice Chairman Bruce Kloppenburg

Milton Morinaga Annmarie Muna

N. Oscar Miyashita Nathan Taimanglo

Judith Guthertz Robert Hoffman Eduardo "Champ" Calvo

Bartley Jackson

Board of Directors Present Telephonically:

Board of Directors Absent:

Norio Nakajima Therese Arriola Jennifer Camacho

GVB Management and Staff Present:

Karl Pangelinan Meriza Peredo

Rose Cunliffe Tony Muna Pilar Laguana Laurette Perez

Gina Kono

Brian Borja

Laurette Perez Elaine Pangelinan

Nadine Leon Guerrero Felix Reyes June Sugawara Haven Torres

Ana Cid Regina Nedlic Dee Hernandez

Doris Ada Mark Manglona Kraig Camacho

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Stephanie Flores -Office of Sen. Tina Muna Barnes

Proceedings:

Guests:

Meeting called to order at 4:20 p.m. by Chairman Mark Baldyga.

Review of the previous Regular Board minutes dated January 24, 2013.
 Motion made by Director Jackson, seconded by Director Guthertz, to approve the minutes of January 24, 2013.

Motion approved (subject to correction).

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hofiman and Annmarie Muna are still pending.



Chairman's Report:

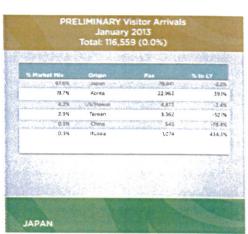
- > Chairman Baldyga recapped on the Committee Transition Meetings that continue to be effective to understanding the missions and priorities of the committee markets.
 - Requested for Management to create a grid of the return on investment per market & marketing spend to ensure we are spending the right amount of money for the right market.
- > Chairman Baldyga reported meeting with key industry players and getting feedback from them to ensure everyone's on the same page regarding the 5 year Strategic Plan.
- > Chairman Baldyga would like a calendar of GVB sponsored events for the year and go over it with the Board to assign members different events to ensure representation.
- Chairman Baldyga reported a travel calendar will be looked into by himself and GM Pangelinan. The Board will also review the travel calendar, and it will be laid out of who will serve best to attend (including 3rd party delegates) on overseas travel.
- A SMART (Specific, Measurable, Appropriate, Realistic and Trackable) Goals hand out was given to all Board members to help each committee come up with goals & objectives. This will help Committees define their goals to ensure it keeps in line with the 5-year Strategic Plan. This tool will help committees to tie their quarterly goals back into the goals & mission of the Bureau's plan.
- > Another handout was given of the Chairman's ideas & goals that will be refined as we get through the 5-year Strategic Plan:
 - Building the room inventory
 - o Secure the China visa waiver
 - o Manage with a 2 year KPI (Key Performance Indicators)
 - Refine quality image
 - Develop FIT markets
 - Remain loyal & mindful to Japan (never go below 60% when mixed with China & Russia markets) as Japan is a sustainable tourism market and quality conscious).
- ➤ Chairman Baldyga would like Committees across the Board to also add as a goal an increase of visitor stay to a day and ½. An extended stay is a 34% increase of inland spending.



General Manager's Report

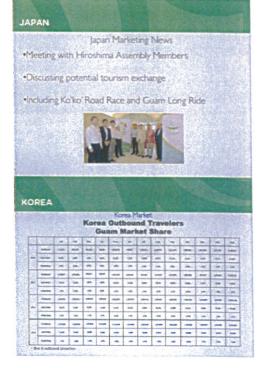
GM Pangelinan reported there will be a change to the reporting patterns of arrivals. There had previously been 3 different reports to 3 different distribution lists. GVB's PIO will be disseminating the information more frequent & consistent.





Japan Market News

- *Bank of Japan expected to adopt the 2% inflation target (PM Abe)
- *Weakening Yen will help exporters
- •Nikkei 225 stock average up approx. 25%
- •Current rate ¥92.77=US\$1 (Oanda.com)







TAIWAN



TAIWAN

Consumer Promotion

Diving Media Fam Tour

Diving is one of the key themes of 2013 to promote Guarr in Taiwari
Mariet. Promotion plans to rivite media, biogers, and submarine,
photographers to join a fam tour themed diving arranging theme to
experience inorkeling as well as diving to appreciate the vestige of the
both World Wars.

To effectively promote the image that Guarri is a must-go dive spot for
diving lovers though exposures on media and social media.







CHaCO













Consumer Promotion

- •With Beans & Berries Coffee Shop(26 shops)
 - •Event Period : February 12 ~ March 14
 - •Every customer who buys special item(chocolate/drink) will be entitled to get entry coupon.
 - •Prize 2 couple to Guam

TAIWAN

Taiwan Outbound Travelers Guam Market Share

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NORTH AMERICA

LA Times Travel Show 2013



CHaCO













OVERVIEW

Shoo Guam Festival is a globally integrated marketing campaign that aims to create interactive shopping expenience highlighting. Guam as a modern, fashionable, diverse, customer centric destination to shop.

Total of 120 days promotions September 26th 2012 to January 25th 2013, 3 Phases – "pre-qualification", "on-island shopping" and "leverybody wins".



SHOP GUAM EESTIVAL

CAMPAIGN GOALS

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*To Syanit and market Guera as a meshim header Sistionable shappoing destination.

«To promote Guerns can Area that page diverse brand mensiones and therefor make buttle.

*To generate towards awareness of US-rotal view during near and holder viework.

Sales Gode.

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*To standard, once retail also and national periodic or justice.

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SHOP GUAM FESTIVAL - ***say 8812* - ***say 5812* -

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SHOR GUAM EESTIVAL

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CO-OP PARTNERS

BANK OF GUAM









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SHOP GUAM FESTIVAL



GLOBAL MEDIA

Over 80 international media visited Guam from Oct 4" ~ 5" 2012 to feature the lock off of Shop Guom Festival and 25th Annual GMIE.



Media coverage included both Guam's shopping theme and cultural attractions,



AMBASSADOR CONTEST

himsten Rober

The contest generated 580,817 web visits globally.

Total of 3,948 contestants applied as Guam's shopping ambassadors globally.

Total of over 68,347 social media commentaries about the contest.

SHOP GUAM FESTIVAL

CAMPAIGN TIMELINE



SHOP GUAM FESTIVAL

GLOBAL MEDIA



SHOP GUAM FESTIVAL

SHOPPING AMBASSADOR



SHOP GUAM FESTIVAL



AMBASSADOR INFLUENCE

•24 X 7 live casting of shopping experience on Guam.

*Created over 600 social media posts in one week:

 Ambassador posts reached about 2 million people on social media.



SHOP GUAM FESTIVAL



AMBASSADOR INFLUENCE

- •24 Kin we casting of propping experience on Guam
- *Created over 600 social media posts in one week.
- Ambassador posts reached about 1 million people on social media.

SPONSORED OFFERS

MINOP GUAM FESTIVAL

SPONSORED OFFERS

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- North promotions with global travel agents to give away the certificates targeting visitors coming to Gram during winter 2013.



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SHOP GUAM FESTIVAL

•DFS Galleries lucky draw for 8 Gucci bags









SHOP GUAM FESTIVAL



•Complimentary Sky Dive T-Shirt

SPONSORED OFFERS

for Shop Guarn Festival

promotions

•40% off car rental for Shop Guarn Festival promotions

SHOP GUAM EESTIVAL



PHASE ONE ROI

GLOBAL TOTAL MEDIA VALUE

Country		Sector	Terror St	-	Vistes	Media Value S
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SHOP GUAM FESTIVAL



PHASE ONE ROI

GLOBAL TOTAL MEDIA VALUE

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Total	306	Att	51	26.5	26,155	\$6,460,669 USD

SHOP GUAM FESTIVAL



TOTAL ROI

TOTAL MEDIA VALUE = \$8,402,179 USD

TOTAL INVESTMENTS = \$544,049 USC

ROI = 15.4X investments





- Social Media Strategist, Jason Lin explained that this campaign has done well overall. A struggle was working with the travel agents because this was a global campaign and timelines were the hardest to get in line with across the board. Mr. Lin explained that this was heavily social media focused and not so much a brand targeted as there are particular restrictions on how global brands are marketed. He felt that conversations and planning needs to start a lot earlier. It was suggested to keep the dates of the next campaign on the off- season dates and repeating this campaign.
- ➤ General Manager Pangelinan explained that this was the first done on Guam and now with results it'll be a lot easier to work and pitch the campaign with partners for buy ins. He reported that a huge plus was bloggers spoke a lot of the service aspect and not so much of product knowledge.
- Pilar Laguana reported that the next campaign will be family focused with and stressed that there are many other things to promote of the culture. The family focused campaign will have an element of shopping but a lot of cultural activities will be tied in to the tapestry.
- Chairman Baldyga suggested that an annual fashion show be looked into, similar to the great Singapore event. An iconic event of a fashion show also can mean quality, which is a soft image Guam wants to portray itself as. He also added there is a great value of almost 30% of products purchased on Guam Director Morinaga added that depending upon the currency of the market, this can trigger traveling abroad to buy more for your money.

Report of the Treasurer:

Cash Position Report:

Cash report as of February 11, 2013.

Total cash in banks report (as of 02/11/13) \$11,636,566.42

Total allotment received to date: \$4,289,768.55

Motion to accept cash position by V. Chairman Baldyga, seconded by Director

Flores.

Motion approved.

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

➢ Director Miyashita reported that the cash report will be done once a month at the 2nd meeting and will be comparatives of the cash receivables / payables position.



Report of the Board Committees:

A. EXECUTIVE COMMITTEE

B. **DESTINATION MANAGEMENT**

- Director Hoffman reported that DMC would really like to reinstate the TIR (Tourism Industry Relations) position. Through observation, it's taken up a lot of time from Management's tasks and this will not help with Destination Management's issues to have one particular person. The scope of this position will be reevaluated by Management.
- The culvert cleaning and grass cutting are still ongoing.
 - Researching of the \$180,000 overage will be done regarding the best way to manage it.
 - o DPW will clarify with the Maeda contract on the cleaning of the Fujita Pond.
 - o GM Pangelinan will follow up with the HOT Bond to ensure the resolution of including maintenance provision is included in the funding.
- > GVB will support and assist DPW Director Dominguez with working on a new legislation regarding the demolishment of Abandoned Buildings. DPW will provide the components of law requiring evaluation and revision.
- Pleasure Island crosswalk stripes and installation of "Yield to Pedestrians" sign will be done by the end of March and safety solutions will be studied and figured out regarding h the Underwater World to DFS / Louis Vuitton area.
- Security Cameras are in progress. The security camera system provides the ability to access the cameras via the Internet. This feature will allow hotel participation and widen the efforts to keep Tumon safe. Part of the project includes safety signs posted at strategic locations.
- Bus Stops:
 - o Exhaust / Emissions control
 - O Bus stop transfers: There has been a noticeable increase of busses using curbsides to pick up / drop off passengers. Cause for concern for traffic congestion & potential pedestrian accidents.
 - o A comprehensive plan for bus stops and bus shelters
- A discussion ensued regarding the pros & cons of using the prison inmates or community service hour workers to do the trash pick up and painting of the graffiti on the walls.



C. ADMINISTRATION / GOVERNMENT RELATIONS:

- Director Guthertz reported that she started putting together members for her committee. She has invited Director Therese Arriola, Director Annmarie Muna, Dr. Anita Enriquez and Ed Leon Guerrero. It was clarified that Committee members do have to be members of GVB.
- ➤ Director Guthertz reported that the TAF Funding is a very delicate issue with the Legislators and suggested that it would be best to share what we do with the money, especially with the tasks that are usually under another agency. A discussion ensued that GVB will over educate the Legislators and present them with the final 5 year Strategic Plan and Annual Report.
- > Director Guthertz reported that she did her own investigation regarding the hand billing at ITC, Route 16, & East Hagatna in which she reported that it is becoming out of control.

D. CULTURAL HERITAGE & COMMUNITY OUTREACH (CHaCO)

Guam Chamorro Dance Academy

Motion made by Director Miyashita, seconded by Director Jackson, to approve travel for the Guam Chamorro Dance Academy program. (Estimated cost: \$26,460.00 Account No. CPO001).

Motion approved by unanimous consent

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

This marks the 4th year of the continuation of the Guam Chamorro Dance Academy within Japan. Last fiscal year, five classes were taught with a total of 475 students, including dance instructors who in turn bring lessons to their dance studios.

Three dance instructors will be sent along with one GVB staff to run the program.

Dates of the classes are as follows:

February 23 – 24, 2013 (Tokyo) April 20 – 21, 2013 (Nagoya) May 26 – 27, 2013 (Yokohama)

Issue: Board approval required for all travel

Airfare:	4 pax @ \$800.00 per air ticket x 3	\$9,600.00
	trips	
Professional Fee	3 pax x 2 days x \$100.00 x 3 trips	\$ 1,800.00
City:	Per Diem:	
Tokyo	\$490 x 3 days x 4pax	\$5,880.00
Nagoya	\$424 x 3 days x 4 pax	\$5,088.00
Yokohama	\$341 x 3 days x 4 pax	\$4,092.00
TOTAL:		\$26,460.00



E. GREATER CHINA:

- Vice Chairman Kloppenburg reported that there were 10 Chinese New Year flights and a maximum of 1500 visitors. DFS/GVB/GIAA arranged for cultural performances for departing flights and some Chamorro refreshments. The numbers were less this year compared to last's because it fell at the same time of the Japanese holiday so there were a high number of Japanese tourists that were filling up the rooms.
- Vice Chairman Kloppenburg reported that United has announced more frequent flights to Hong Kong (4) times a week and hopes that this is in anticipation of the Parole Authority's announcement of the China visa waiver.
 - On Jan 01, China changed visa rights to US citizens, allowing travel to Beijing & Shanghai for 72 hours without a visa.
- Vice Chairman Kloppenburg reported the China Symposium is scheduled for May 22 and is currently working with Pat from China on the presenter's panel.
- Vice Chairman Kloppenburg reported there is no update with the China Parole Authority. The Governor will be taking a trip to Washington D.C. and this is on his tasks list.
- Vice Chairman Kloppenburg reported the formulation of a Taiwan committee, consisting of 16 members. Their first meeting is scheduled for Mar 08.

F. JAPAN MARKET:

- Director Morinaga reported:
 - o JMC's first committee meeting is on February 20.
 - o JGTC's meeting is on April 03 in Japan.
 - GVB will be celebrating its 50th anniversary in Japan at the same time.
- Director Morinaga reported meeting with JTB president and he had some suggestions on promoting Guam.
 - Long stay visits
 - More integration with local community
- Director Morinaga cautioned about raising prices for quality image and the importance of focusing on product development. He stated he would like to work more with Destination Management.

G. KOREA MARKET:

Director Miyashita reported the first KMC meeting is February 21.

Motion made by Director Taimanglo, seconded by Director Hoffman, to approve travel for the KMC Chairman and the GVB General Manager to travel to Korea for meetings with the KGTC, Yeobaekhoe, KGMC, KAL, Jin Air, and Jeju Air during February 27-March 2, 2013. Cost is approximately \$3,350.00 from the FY2013 Korea Sales Marketing Development Acct# SMD019.



Motion approved by unanimous consent

Chairman Baldyga made 8^{th} vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

The Korea Guam Tourism Council (KGTC) was originally scheduled to visit Guam during November 2012 but due to Guam's room challenges, decided to cancel their trip.

GVB Board Director, KMC Chairman N. Oscar Miyashita, and the General Manager plan to pay a new-year visit not only with the KGTC but also with Korean Air, Jin Air, Jeju Air, the KGMC, and other Korean trade organization executives to acknowledge support and good results for 2012 and also, to discuss opportunities in during 2013.

They also want to meet with the GVB Korea GSA to discuss strategic initiatives and Korea opportunities for the rest of the year based on the recent KMC FY13 review with the GVB Board Chairman.

GVB continues to pursue increased arrivals through increased seat capacity, new airlines, new gateways, and increased market share and this trip will help solidify relationships and hope continued corroboration will result in increased Korean arrivals. This trip will also introduce new GVB General Manager Karl A. Pangelinan to the Korean trade group.

Issue: Board approved for travel required.

Airfare:	2 pax x \$650	\$1,300.00
PerDiem:	\$287.50/day x 2 Nights x 2pax=	\$1,150.00
Lodging:	\$575	
M&IE	\$150/day x 3 Days x 2pax = \$450	\$900.00
Total:		\$3,350.00

Motion made Director Miyashita, seconded by Vice Chairman Kloppenburg, to approve travel for Chairman of the Board to join with the General Manager and the Deputy General Manager to attend the 5th Annual Hotel Investment Conference Asia Pacific Update from March 12-13, 2013 in Singapore. (Estimated cost \$2,977.50; account # KO-SMD023.

Motion approved by unanimous consent

Chairman Baldyga made 8th vote because Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

Additional hotel rooms are needed on island to increase visitor arrivals. HICAP is the annual gathering place for Asia Pacific's hotel investment community, attracting the most influential owners, developers, lenders, executives, and professional advisors from around the globe.

Issue: Board approval required for all travel

Airfare	1 pax	\$1,275.00
Per Diem (Board		
Chairman)	\$454 + 25% x 3 days	\$1,702.50
Total		\$2,977.50



H. MEMBERSHIP DEVELOPMENT

> Memberships first committee meeting is scheduled for February 21.

I. NORTH AMERICA & PACIFIC (NAP)

- Director Muna reported that they had their Transition Meeting. The committee is still exploring their options for their monthly meetings. There are 9 members on the committee.
- > Director Muna reported several overseas events coming up:
 - The Travel Tour Expo in the Philippines from February 14 February 17 with 3 staff and entertainers.
 - o The LA Times Travel show in California
 - The Asia Guide Expo in Singapore from April 10-20, which will promote diving in the region.
 - PATA –Annual Summit in Bangkok, Thailand on April 25

I. RESEARCH

> No report

K. RUSSIA & NEW MARKETS DEVELOPMENT

> The first committee meeting is on March 05.

Moscow International Travel Tourism (MITT) 2013

Motion made by Director Jackson, seconded by Director Hoffman to approve travel for the GVB General Manager to jointly promote under the Visit USA Russia Brand USA Pavilion at Moscow International Travel Tourism (MITT)

2013 in Moscow, Russia. Travel dates are from March 18-23, 2013. (Estimated cost \$6,293.75; account # TTC081)

Motion approved by unanimous consent

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

Visit USA Russia, a not-for-profit organization whose prime objective is to bring together various tourism companies operating in the Russian outbound travel to the USA, as well as, to provide reliable information in USA travel destinations and products.

With our ongoing working relationship with Visit USA Russia Committee and their members, we have created an interest amongst the members to develop Guam packages for their customers. In September 2012 GVB participated with their road show in the cities of Moscow and Saint Petersburg. As a result, of this road show and our participation at MITT 2012, Visit USA Russia brought 8 of their member travel agents to Guam.



Travel has been approved for (1) GVB Board of Directors & (2) GVB Staff to attend and execute the Moscow International Travel Trade (MITT) 2013.

Issue: Board approval required for travel.

Airfare:	\$2,500.00 x 1 pax	\$2,500.00
Per Diem:	\$501.25/day x 7 days x 1 pax	\$3,508.75
Russia Visa:	\$285/person x 1 pax	\$285.00
TOTAL:		\$6,293.75

Russia Far East Road Shows in Vladivostok & Khabarovsk

Motion made by Director Jackson, seconded by Vice Chairman Kloppenburg to approve travel for Senator Tina Muna Barnes, Russia & New Markets Committee Chairman, & (2) GVB Staff to execute the Russia Far East Road Shows in the cities of Vladivostok and Khabarovsk. Travel dates are from March 24-27, 2013. (Estimated cost \$8,882.00; account # TTC082)

Motion approved by unanimous consent

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

Since January 15, 2012, Russian tourists were permitted to enter Guam under the Guam-CNMI

Visa Waiver Program on the status of Parole Authority. In order to educate Russia about Guam, GVB will joining the Visit USA Pavilion at the MITT Fair 2013 in Moscow, Russia scheduled for March 18-23, 2013.

The Bureau has also scheduled road shows in the Far East cities of Vladivostok & Khabarovsk to meet with travel agents for a Guam Product Update Seminar as well intro our new Russian marketing representatives to the travel agents.

Issue: Board approval required for travel.

Airfare:	\$2,500.00 x 1 pax	\$2,500.00
Per Diem:	\$435.50/day x 4 days x 1 pax (Senator)	\$1,742.00
	\$418.75/day x 4 days x 1 pax (BOD)	\$1,675.00
	\$335.00/day x 4 days x 2 pax (GVB Staff)	\$2,680.00
Russia Visa:	\$285/person x 1 pax	\$285.00
VTOTAL:		\$8,882.00



Vietnam Trade Mission

Motion made by Director Jackson, seconded by Director Kloppenburg, to approve travel for Governor Calvo, (1) Governor Staff, and GVB Chairman to attend the Guam Trade Mission in Hanoi & Ho Chi Minh City, Vietnam from March 17-23, 2013 (Estimated cost \$9,054.60; account =SMD023).

Motion approved by unanimous consent

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Background:

The Governor along with the Guam Economic Development Authority will be conducting a trade mission to Hanoi & Ho Chi Minh City, Vietnam and the target audience will be companies wanting to explore tourism, construction, and agriculture opportunities. The Guam Economic Development Authority will be focusing on business on Guam as well as encouraging the construction on new hotel facilities.

Issue: Board approval required for travel.

Hanoi			
Per diem:	Governor Calvo	\$278.00+30% x 3 days	\$1,084.20
Per diem:	GVB Chairman	\$278.00+25% x 3 days	\$1,042.50
Per diem:	Governor staff	\$278.00 x 3 days	\$834.00
Ho Chi Minh City			
Per diem:	Governor Calvo	\$306+30% x 3 days	\$1,193.40
Per diem:	GVB Chairman	\$306+25% x 3 days	\$1,147.50
Per diem:	Governor staff	\$306.00	\$918.00
Airfare	3 pax	\$900.00	\$2,700.00
Vietnam Visa	3 pax	\$45.00	\$135.00
Total:			\$9,054.60

L. SPORTS & EVENTS

- **OLD BUSINESS**
- NEW BUSINESS
- **EXECUTIVE SESSION**



ANNOUNCEMENTS

- 1. Chairman congratulated General Manager Pangelinan for a an outstanding job done in his first month on the job.
- 2. Board of Directors Ethics Training Course
 - a. Tuesday, March 26, 2013 8:00 a.m. 12:00 p.m.
 - b. GVB conference room
- 3. Director Arriola's mother's passing (Rosario B. Cruz)
 - a. Nightly Mass: 7pm at St. Jude Catholic Church, Sinajana
 - b. Funeral: Saturday February 16 (Viewing) 9:00 a.m. 12:30p.m. / (Mass) 1:00 p.m. at St. Jude Catholic Church, Sinajana

ADJOURNMENT:

Motion made by Vice Chairman Kloppenburg, seconded by Director Camacho to adjourn the meeting. Meeting adjourned at 5:35 p.m.

Motion approved by unanimous consent.

Chairman Baldyga made 8th vote - Legislative approval and confirmation of Robert Hoffman and Annmarie Muna are still pending.

Ms. Theresa C. Arriola, Secretary of the Board of Directors

Board Minutes prepared by Meriza Peredo, Executive Secretary

