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#### BOARD OF DIRECTORS

**Peter "Sonny" Ada** Chairman of the Board

Milton Morinaga Vice Chairman of the Board

Samuel Shinohara Treasurer of the Board

**Theresa C. Arriola** Secretary of the Board

Total of 13 Board of Directors For more information go to guamvisitorsbureau.com/about/ board-of-directors

#### MANAGEMENT

Carl T.C. Gutierrez President & CEO

Gerald (Gerry) S.A. Perez Vice President

Josie G. Villanueva Director of Finance & Administration

Nadine Leon Guerrero Director of Global Marketing

Nico A.C. Fujikawa Director of Tourism Research

February 2019 - May 2020

**Pilar Laguaña** Former President & CEO

Bobby Alvarez Former Vice President

	MEME	PEDC
UUR.	MEME	DERS

ТҮРЕ	2017	2018	2019
INDIVIDUALS	108	37	121
BUSINESS PARTNERS	287	294	283

TOTAL	395	331	404
HEADG	UARTERS		
GUAM V	ISITORS BUR	REAU	
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401 Pale San Vitores Road Tumon, Guam 96913 (671) 646-5278/9 visitguam.com



# FY2019 CITIZEN-CENTRIC REPORT

#### HISTORY

n 1963, the Government of Guam established the Guam Tourist Commission within the Department of Commerce via Executive Order 63-10, which was issued by then Governor Manuel F.L. Guerrero. With an initial budget of \$15,000, the Guam Tourist Commission immediately began aggressive travel trade promotions in Japan and Southeast Asia. Additionally, the Commission worked diligently on the development of Guam's tourism plan and lobbied air carriers to increase flight service to Guam from potential market areas.

The rewards of the Commission's efforts were reaped four years later, when on May 1, 1967, Pan American World Airways landed on Guam with 109 Japanese tourists. In that first year, Guam recorded 6,600 visitor arrivals.

n July 1970, the Guam Tourist Commission was renamed Guam Visitors Bureau. Separated from the Department of Commerce, Executive Order 70-24, formally established the Bureau as a nonprofit corporation. In 1983, Public Law 17-32 (The Guam Visitors Bureau Act) was enacted, reorganizing the Bureau as a public, nonprofit, membership corporation.

#### 

A world-class first resort destination of choice, offering a U.S. island paradise with stunning ocean vistas, for two million businesses and leisure visitors from across the region with accommodation and activities ranging from value to five-star luxury -all in a safe, clean, family – friendly environment set amidst a unique 4,000 year old culture.

And the second	years
-	Artes.

OUR TEAM			
EMPLOYMENT STATUS	2017	2018	2019
UNCLASSIFIED	4	4	4
CLASSIFIED	34	35	35
LIMITED TERM EMPLOYMENT	1	1	2
TOTAL	39	40	41

#### MISSION

The Mission of the Guam Visitors Bureau is to efficiently and effectively promote and develop Guam as a safe and satisfying destination for visitors and to derive maximum benefits for the people of Guam.

Improve Quality & Yield

- Grow Arrivals & Diversity
- Add High-End Hotel Rooms & Incentivize Reinvestment
- Promote our Unique Attractions
- Focus on MICE (Meetings, Incentives, Conferences, Exhibitions)
- Promote the Chamorro Culture
- Extend Tourism Beyond Tumon

Tourism works	FY2019	S1.85 BILLION UNISH SCONOMY ALES
Government Tax Revenue	\$260 Million	S260HELIG
Tourism Economy Sales	\$1.85 Billion	TAX REVENUE
Tourism-Related Jobs	21,091	*
Average On-Island Spend	\$1,140	
Visitor Spending Reach	\$1.75 Billion	\$1.75 WHITCH
21,091 TOURISH-RELATED JOBS	\$1,14	O END

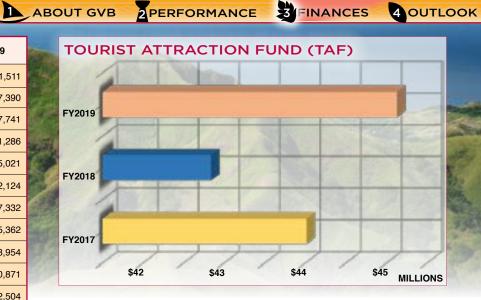
WARDS							
GUAM GVB Awards Received Overseas	FY2017	FY2018	FY2019				
China Market	1	3					
Korea Market	1	3	3				
Pacific Market	2	1	1				
Philippine Market	2	2	1				
Russia market	1	2	1				
Taiwan Market	1	1	1				
North America	1						
Hongkong	1						
Total	10	12	7				

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MAJOR MA	RKET M	IX FY	2017	FY2018	F		% in Y2019	-		and a		Sala martine
Japan		67	4,345	530,223	3 6		25%			and the second		AND A REPORT OF A DESCRIPTION OF A DESCR
Korea		64	9,434	752,71	5 7	34,339	-2%	VI	SITOR	ARRIVAL	_S	1,637,049
US/Hawaii		76	6,291	89,363	6	94,141	5%	-		1,511,065	1,525,219	1,559,487 FY2019
Taiwan		36	6,268	27,550	2	28,346	3%					FY2018
China		23	3,239	17,035		12,588 -	·26%	1	372,531 🥒	FY201	16 FY2017	
Philippines		19	9,817	19,026	2	20,708	9%	-	FY2	2015		
TOTAL ARRIV	VALS	1,5	25,219	1,559,48	7 1,	637,049		-				
OVERSE	AS MA	RKE	TS: ⊢	IIGHL	IGH <sup>-</sup>	TS OF W	HAT	WED	0			
ACTIVITIES	Japan	Korea	Taiwan	China	Russ	sia North America	Philip- pines	Hong- kong	Pacific Market			
Tradeshows/ Conventions	24	7	4	5	1	6	1	3	5		8	CUAM
Cooperative Projects	8	144	12	8	3	4	3	7	3			
Seminars/ Workshops	25	10	17	11	4	2	4	8	8	1	-	
Total Media Exposure	\$19.5M	\$20.9M	\$29.2M	\$2.7M	\$1.9	M \$1.3M	\$1.9M	\$655.9K	\$1M	All all		
Travel Trade Fam Tours	110	3	5	0	0	0	0	1	0		8	
Media Fam Tours	4	13	1	3	4	2	4	3	0			NAME AND
Online Promotions	7	101	12	8	3	10	3	6	2			
Total Arrivals 2019	664.8K	734.3K	28.3K	12.6K	20.7	'K 94.1K	20.7K	6.4K	44.5K			
TOUR GUID		2	017 20	18 20	19	VIED	TOR			a service	and the second second	
CERTIFICAT	TION		60 5	58 2	1	E SAF		At	9.	The second	5 14	SOCIAL MEDIA
CONCIERGI	E	2017	201	18 20	19						11	
REPORT Traffic Assistanc	œ	2,155				190	ă (				100	TOTAL GVB
Assistance with		1,468			31		-	8			THE IS	
Taking Photo for		879	1,74		70			and the second		12		517,894
	TOTAL	4,502	17,2	35 17,	653	-	11			1 Min		TOTAL GVB
SAFETY & S REPORT	SECURIT	<b>Y</b> 20	)17 2	018 20	)19	-	11	Jul.				34"
Loitering		1,6	621 2	,405 4,	702	de L	Party of	and a	S			increase from
Public Intoxication	on		. ·	137 8	54	Rine	7		24-	0 10 T	Station of the local division of the local d	TOTAL GVB
Automotive Acci	dents	1	19 -	143 3	04				-			
Water-related In	cidents	3	36	35 :	20	-			-	AND DESCRIPTION OF	and the second	4.87 BILLION COlobadly - by the end of PT(20)
	тот	TAL 1,6	676 2	,720 5,	880	Sie	000	11	S.a.	1. 21	2.9 9	TOTAL GVB
SPORTS & I	EVENTS	20	)17 2	018 20	)19		1.		66			
GVB Signature	Events		7	7	7	Inifresi		- The	1144	Thus	and the later	1.75 MILLION
GVB Sponsored	Events	1	4	25 2	20	Hătă		11	1 1 10	<b>以下</b> 1世纪的	P	TOTAL GVB
Sports Grant Aw	ards (NPO	)	5	4	5	Ada	HÅI	FA ADAI	PLEDGE	2017	2018 2019	HOWER APP DOWNLOADS
Ambassadors G	rants Awar	ds 3	34	21 2	25	SUPPORTER	• <u> </u>	HAP Mem		114	101 116	59,056
Supported Organ Events	nizations &	2	27	24	I3	<b>.</b>	# of Ir	ndividuals F	epresented	34,000	36,000 43,000	(Skobally in FYTR)
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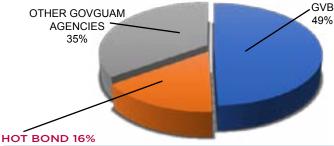
TAF TRACKING	FY17	FY18	FY19
October	\$3,645,108	\$3,117,363	\$3,491,511
November	\$3,056,702	\$2,851,304	\$3,147,390
December	\$3,399,476	\$3,035,574	\$3,277,741
January	\$4,465,705	\$3,922,838	\$4,201,286
February	\$4,135,417	\$4,395,390	\$4,575,021
March	\$4,216,841	\$4,047,195	\$4,302,124
April	\$3,896,347	\$3,666,966	\$4,017,332
Мау	\$3,291,997	\$3,133,749	\$3,125,362
June	\$3,319,630	\$3,069,071	\$3,248,954
July	\$2,949,948	\$3,686,719	\$3,250,871
August	\$3,637,488	\$3,526,348	\$3,392,504
September	\$4,002,049	\$4,386,221	\$5,100,012
Total	\$44,016,708	\$42,838,738	\$45,130,108
GVB Allotments	\$22,367,472	\$23,835,216	\$22,335,216
% of TAF to GVB	51%	56%	49%
Public Law No.	33-185	34-42	34-116

GVB receives an average of 52% of TAF for its operation.

93%







HOT stands for Hotel Occupancy Tax, which was created to fund the operations and functions of the Guam Visitors Bureau. HOT Bond Projects are Capital Improvement

Projects that use proceeds from HOT Revenue Limited Obligation Bonds to fund the building of Guam's first permanent and comprehensive cultural and educational museum as well as upgrade and refurbish some of our island's historic sites, tourist attractions and community projects. The HOT Bond Projects were established by Public Law 30-228.

SOURCES OF FUNDING	FY 2017	FY 2018	FY 2019	% CHANGE FY19 vs. FY18
Grants-in-aid from Government of Guam	\$22,767,472	\$26,203,484	\$22,335,216	-15%
Other Income from Events Sponsorships	\$551,303	\$715,657	\$1,022,975	43%
Consumption Tax Refund from Japan Office	\$411,083	\$1,253,600	\$374,310	-70%
Membership Dues & Interest Income	\$93,411	\$36,420	\$201,485	453%
TOTAL	\$23,823,269	\$28,209,161	\$23,933,986	

#### **APPROPRIATIONS**

GVB's direct appropriations from the TAF decreased in FY19 by 6%, from \$23,835,216 in FY18 to \$22,335,216 in FY19. In PL 34-116, TAF revenue projections for FY19 were \$44,746,562 of which actual collections were \$45,130,108 which result to an overage of \$383,546 or 1% above TAF prjection during the fiscal year. An 11% hotel occupancy tax funds the Bureau's operations which shows as Grants-in-aid from Government of Guam. This is authorized through the Legislature's annual budget appropriations.

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019	USE OF FUNDING	FY 2017	FY 2018	FY 2019	% CHANGE FY19 vs. FY18
	Professional Services	\$16,850,942	\$16,853,8800	\$15,319,920	-9%
	Personnel	\$3,148,675	\$2,429,695	\$2,886,579	19%
	Travel	\$809,853	\$844,689	\$711,305	-16%
18%	Rent/Lease, Utilities, Repairs & Mainte- nance	\$541,995	\$451,971	\$407,303	-10%
6%	Materials & Supplies, Printing, Advertis- ing & Promotions	\$483,436	\$1,844,873	\$1,163,831	-37%
	Charter Flights, Air Service Support & Sales Campaigns	\$-	\$1,997,903	\$4,870,210	144%
An independent audit was conducted by	Miscellaneous	\$1,419,548	\$1,332,326	\$1,715,858	29%
Deloitte & Touché LLP, resulting in a clean opinion. Complete financial information can be	TOTAL	\$23,254,449	\$25,755,337	\$27,075,006	
found at https://www.guamvisitorsbureau.com/ reports/financial-reports			Sec. 1	S. State	3

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FY2019

## ABOUT GVB 2PERFORMANCE 3 FINANCES

4 OUTLOOK

# FUTURE OUTLOOK

- 3-4 years Tourism Recovery Roadmap
- Expanding Membership Outreach by providing added value benefits to members
- Build strong partnerships with other governmental agencies to search for grants and funding opportunities for infrastructure rehabilitation and upgrades
- Continuous collaboration with Guam Economic Development Authority (GEDA) to improve business liquidity
- Promoting shared responsibility in keeping the island clean to mitigate garbage and trash accumulation and vandalism through island-wide collaboration and initiatives



- Building island residents and visitors confidence to rebuild tourism industry post COVID-19
- Retooling the future in adopting to new norms and a digitized destination
- Addressing homelessness issue to ensure health, security and safety as Guam being the destination of choice
- Aging infrastructure that requires major rehabilitation and repairs
- Funding uncertainty with the limited inflow of Tourist Attraction Fund (TAF) dollars









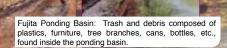
Specific box culverts are 6' wide by 4' deep and due to the lack of maintenance, the buildup of sand, silt and other debris has calcified to become cement-like, decreasing the storm water conveyance and maximum water holding capacity by more than half

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WE WANT TO HEAR FROM YOU ... Was this report helpful? What other information would you like to see in this report?

(671) 646-5278/9

For additional information, please visit info@visitguam.com GUAMVISITORSBUREAU.COM











Tumon Streetlight Poles: Along with the other infrastructure installed in Tumon Bay Infrastructure and Beautification Project (TBIB), the street lighting and crosswalks systems (below) are now approaching 23 and 19 years of service in Phase I and Phase II, respectively. Since their initial installation, the crosswalks and streetlighting system have been and are subject to the wear and tear of traffic and time



Crosswalks: Both these systems have been repaired through individual maintenance efforts, but a continuous servicing of these systems is required especially because they are at the end of their useable life

